

\$FDGHPLF 6HQDWH RRIWHDQ \$JHQGD&LFRHPPLWPHQW WR 'LYHUVLW\ (TXLW\ DQG ,QF



# 7 K H \$ F D G H P L F 6 I

& , 7 < & 2 / / ( \* ( 2 ) 6 \$ 1 ) 5 \$ 1 &  
 )ULGD .DKOR :D\ %R[ ( 6DQ )UDQFLVFR &\$  
ZZZ FFVI HGX HGX DFDGHPPD IPOVHHODWWH#FFVI HGX

&XUULFXOXPa 'HJUHH 5HTXLUHPHQWVa \*UDGLQJ 3ROLFLHVa 3URJUDP 'HYHORSPH  
 \$FFUHGLWDWLRLQa 3URIHVVLRQDO 'HYHORSPHQWa 3URJUDP 5HYLHZa 3ODQQQLQ.

1RWH &RSLHV RI WKH )LQDO \$JHQGD 5HVROXWLRQV DQG 0DWHULD OV IR  
WKH 2FWREHU 0DWHULD OV IROGHU

&&6) \$FDGHPLF 6HQDWH ([HFXWLYH 0LQXWHV 6RXQO  
 :HGQHVGD\ 1RYHPEHU SP  
 9LD =RRP  
KWWSV FFVI HGX JRRP XV M

&RXQFLO 0HPEHUV 3UHVHQW 0RQLFD %RVVRQ (ULN &KULVWL  
 (GZDUGVRQ :\QG .DXIP\Q 6KHUL 0LUDJOLD 0DGHOLQH 0XHO  
 3ULHVWOH\ /LVD 5RPDQR 0LWUD 6DSLHQ]D /RX 6FKXEHW  
 )UHGHULFN 7HWL .DWU\Q :LHVH 7DQLFK\D :RQJSUDVHUW

&RXQFLO 0HPEHUV \$EVHQW \$GDP GV\$TXLVWR .DWH )UHL -  
 .LPEHUO\ .HHQDQ 6DEEDWLFD 7KRPDV .HQQHG\ RQ OHDYH  
 RQ OHDYH IURP \$6(&

2WKHU 6HQDWH 0HPEHUV 3UHVHQW +DUU\ %HUQVWHLQ \$ELJ  
 +DQVRQ \$QGUHZ .LQJ &UDLJ .OHLQPDQ <LQJ /LX .DWLH 0DU  
 <DQXDULD -XOLH 2VRVNH -DQH (UQVWWKDO

\*XHVWV +HDWKHU %UDQGW 5DFKHO &RKHQ \*HLVFH /\ &KDQF  
 3HUDOWD 0LFKDHO 6QLGHU

, &DOO WR 2UGHU PLQ

\$ :H DFNQRZOHGJH WKDW ZH DUH RQ WKH XQFHGHG DQ  
 5DPD\WXVK 2KORQH ZKR DUH WKH RULJLQDO LQKDELW  
 3HQLQVXOD \$V WKH LQGLJHQRXV VWHZDUGV RI WKLV  
 WUDGLWLRQV WKH 5DPD\WXVK 2KORQH KDYH QHYHU  
 UHVSQRQVLELOLWLHV DV WKH FDUHWDNHUV RI WKLV S



FKDQJH )7() IRU )DOO EXW PD\ LPSDFW 6SULQ  
(DUO\ 6SULQJ VPHVWHU JRLQJ WR GR GPLC  
HYDOXDWRQV 'XH 0DUFK  
9& +5 (PSOR\HH 5HODWLRQV 1R LQWHUYLHZ  
DQ\ RI WKH DSSOLFDQWV /RRNLQJ LQWR JHW  
SURYLGH VXSSRUW IRU PRQWKV



\$ VVRFLDWHG 6WXGHQWV 5HSRUW PLQ  
+ HDWKHU % UDQGW / RWV RI FRQIHUHQFH LQ  
2FWREHU 6WXGHQW / HDGHUVKLS & RQIHUHQF  
, PSRUWDQW RSSRUWXQLWLHV IRU VWXGHQW  
(6/ & ODVVHV RQ - RKQ \$ GDPV & DPSXV & KDQFH  
WKHUH DQG LW EHFDPH DOLYWHOLOLVHVYL  
PRYLQJ IURP -\$ WR 0LVVLRQ & DPSXV 6HHPV  
LQ DOLJQPHQW ZLWK &&6)VV 0LVVLRQ 6WDWH  
LQ YLRODWLRQ RI )DFXOW\ DQG 6WXGHQW  
OLNH &RPPXQLWLHV RI &RORU DUH EHLQJ SLV  
DQRWKHU  
& KDG 6WHSKHQVRQ ZURWH LQ WKH FRPPHQWV  
LV EHLQJ WXUQHG LQWR DQ \$OOLHG +HDOWK  
GLVDJUHHG  
, I WKH LQWHQWLRQ LV WR PRYH DOO \$OOLHG  
DUH WKLQJV PRYLQJ WR 2FHDQ DQG 0LVVLRQ  
FROOHJH LV EHLQJ GRZQVL]HG

& RPPLWWHH RQ & RPPLWWHHV UHSRUW PLQ  
2QO\ 1RPLQDWLRQV \$OO UHDSSRLQWPHQWV

,9 & RQVHQW \$JHQGD PLQ  
\$ \$SSURYDO RI 0LQXWHV IURP 2FWREHU

5HVROXWLRQ

\$ 2FWREHU 6RYDO RI 0LQXWHWHH







5HVROXWLRQ

8SDWHV WR \$3

&RPPXQLFDEOH 'LVHD

5HVROYHG WKDW WKH && 6) \$FDGHPLF \$H3QDW & RHPGRQULFDVEWHK  
'LVHDVH 3ROLF\

\$GRSWHG E\ &RQVHQW

([HPSODU\ 3URJUDP \$ZDUG QRPLQDWLRQV P  
(GZDUGVRQ 6KHUL 0LUDJOLD \$ZDUGV DQG 5HFR  
█ ([HPSODU\ \$ZDUG 1RPLQDWLRQ 9h6h 2FHDQLD

/LVD 5RPDQR PHQWLRQHG WKDW HYHQ WKRXJ  
ZDV ODLG R3 VKH DVVLJQHG D QHZ RQH  
/RUHQ 0RYHG E\ \$FFOLPDWLRQ 6KHUL VHFRQ  
0DGHOLQH 0XHOOHU QRWHG WKDW VKH ZDQW  
3HUIRUPLOJ \$UWV &HQWHU  
6KHUL 0LUDJOLD LQWURGXFHG WKH +D\ZDUG  
RQ E\

& '5\$)7 5HVROXWLRQ RQ \$6&&& )DOO P1QHQDUD5HOR  
3OHQDU\ 5HVROXWLRQ 3DFNHW GLVFXVVLRQ DQG YR

'LVFXVVLRQ RI YDULRXV WRSLFV WR EH YRWHG R  
/RX 6FKXEHUW 2(5 , GLGQVW VHH DQ\WKLQJ  
, QVWUXFWLRQDO FKRLFH :LWKRXW D VWDWPHHQ  
OLWWOH SUREOHPDWLF 8SGDWLQJ &RGHV R  
HORP L" SG` 0! pÀ WKRFK\_RI ™ &RS 8SGDW Pp@  
█

KV

█

█

, @F F@ @

OLEUDULHV FRXOG EH VWD3HG E\ FODVVL1HG RU  
OLEUDULDQV  
0DGHOLQH 0XHOOHU \*RRG /XFN 0LWUD , XVHG W  
WKHVH PHHWLQJV DQG WKH\ DUH LQWHQVH /DZ L  
FDWELUG P€8@ 4 0<QJF•

---

---

---